Cheshire East Council Key Corporate Risks – Heat Map (May 2012)

		Key Corporate Risks
High	2	Financial Control
	4	Vulnerable Children
	5	Vulnerable Adults
	6	Equality Gap
	8	Health Partnerships
	14	Information, Research & Business Intelligence
	16	External Environment
Medium	1	Service Delivery Prioritisation
	3	Community Safety
	7	Partnerships
	9	Education
	10	Workforce
	12	Long-Term Planning
	13	Organisational Change
	15	Reputation
Low	11	Opportunities

LIKELIHOOD	Minor 1	Significant 2	Major 3	Critical 4
Very Likely 4	4 Low Risk	8 Medium Risk	12 High Risk (6, 16)	16 High Risk
Likely 3	3 Low Risk	6 Medium Risk (3)	9 Medium Risk (1, 9, 10, 12, 15)	12 High Risk (2, 4, 5, 8, 14)
Unlikely 2	2 Low Risk	4 Low Risk (11)	6 Medium Risk (7)	8 Medium Risk (13)
Very unlikely 1	1 Low Risk	2 Low Risk	3 Low Risk	4 Low Risk

IMPACT

Ref	Risk Description	Ref	Risk Description
KCR1	**Service Delivery Prioritisation:** Risk that poor management of service prioritisation causes ineffective and inefficient delivery of services such that we fail to achieve our key priorities.	KCR9	**Education:** Risk that we fail to manage and maintain effective working relationships with all educational settings, resulting in potentially increasing an inability to maintain educational standards or to intervene where necessary. This will impact on our ability to meet our priorities to support our children and young people and nurture strong communities.
KCR2	**Financial Control:** Risk that the Council fails to manage expenditure within budget and maintain an adequate level of reserves, thereby threatening financial stability and service continuity and preventing the achievement of our key priorities.	KCR10	**Workforce:** Risk that we fail to retain and motivate an effective and engaged workforce, such that the staffing infrastructure and culture fails to support the Council in delivering and meeting its priorities.
KCR3	**Community Safety:** Risk that ineffective management of community safety causes poor perception and poor provision of safety, leading to an increase in crime and anti-social behaviour and impacting on our ability to nurture strong communities and enhance Cheshire East communities to feel safe.	KCR11	**Opportunities:** Risk that we fail to position the Authority to maximise opportunity, resulting in an inability to build up potential, capability and resource to respond to future needs, create conditions for business growth, unlock the potential of our towns and a sustainable future for Cheshire East.
KCR4	**Vulnerable Children:** Failure to recognise and act accordingly to safeguard and mitigate the risks of significant harm to children, resulting in an inability to meet our priority to support our children and young people	KCR12	**Long-Term Planning:** Risk that we fail to plan effectively for long term success, threatening the future viability and sustainability of Cheshire East and our ability to achieve our priorities for action.
KCR5	**Vulnerable Adults:** Failure to recognise and act accordingly to safeguard and mitigate the risks to vulnerable adults, resulting in an inability to improve care and support for those who need it and meet our priority to prepare for an increasingly older population.	KCR13	**Organisational Change:** Risk that we fail to manage and address the scale of change to effectively and efficiently shape our services, deliver essential benefits and savings, resulting in a possible loss of continual improvement and a possible inability to deliver our key corporate objectives.
KCR6	**Equality Gap:** Risk that we fail to accurately recognise community needs and/or address those needs by taking the most appropriate action to close the equality gap across Cheshire East, thus preventing us from supporting the community to support itself and meeting our priority to nurture strong communities.	KCR14	**Information, Research & Business Intelligence:** Risk that we fail to invest in / make effective use of information / business intelligence, which leads to poor decision making, and undermines our ability to effectively and efficiently deliver services to meet our priorities.
KCR7	**Partnerships:** Risk that we fail to effectively engage with partners (third parties/private sector/voluntary sector) and/or lack the ability to fund partnerships, resulting in lack of service delivery affecting service users, poor reputation, and damage to future engagement opportunities and our ability to work with others to deliver the priorities for Cheshire East.	KCR15	**Reputation:** Risk that consideration is not given and management action is not taken, to effectively maintain the reputation of the Council, leading to a loss of public confidence, threatening the stability of the Council and our ability to meet our priorities.
KCR8	**Health Partnerships:** Risk that we fail to integrate with Health partners, resulting in fewer opportunities to maximise health benefits and reduced efficiency gains, and affecting our ability to meet our priority to drive out the causes of poor health.	KCR16	**External Environment:** That development and changes as a result of government policy and reviews compromise the Council's ability to deliver and meet its priorities.